

designed to perform

# Investor presentation

INCL. SIX MONTHS ENDED RESULTS 31 DECEMBER 2020



### **The African Opportunity**

Why Africa

2.6 Bn+
Population by 2060

54 countries

50% urbanisation by 2030

Mauritius ranks

13th

Ease of doing business

worldwide

3.4%
Regional Growth
2021

40%
Africans will be middle-upper class

by 2030

**Key Trends** 

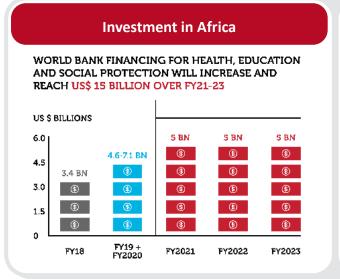


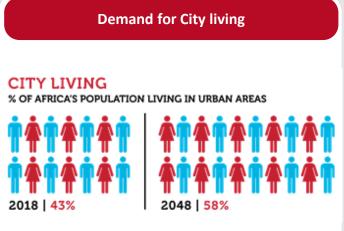


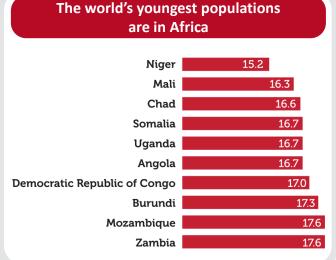




**Key Insights** 







Source:

https://www.imf.org/en/Publications/REO/SSA/Issues/2020/06/29/sreo0629

https://www.doingbusiness.org/content/dam/doingBusiness/pdf/db2020/DB20-FS-SSA.pdf

https://www.investopedia.com/articles/investing/100614/interested-invesing-africa-heres-

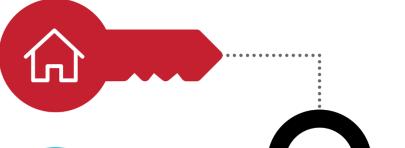
how.asp#:~:text=The%20African%20continent%20is%20incredibly%20rich%20in%20natural%20resources.&text=As%20such%2C%20Africa%20has%20become,relatively%20cheap%20educated%20labor%20force Deloitte – The Deloitte Consumer Review. Africa: A 21st century review. <a href="https://www.ueforum.org/agenda/2019/08/youngest-populations-africa/">https://www.ueforum.org/agenda/2019/08/youngest-populations-africa/</a>

## **Business Model**

Our keys to successfully unlocking value.

#### STRONG TENANTS

Robust blue-chip multinational tenant base, backed by guarantees



#### HARD CURRENCY LEASES

(USD/Euro) revenues on long term leases



Expansive geographical reach (North, East, West Africa & SADC)





UNLOCKING VALUE FOR OUR STAKEHOLDERS

Optionality to consider co-investment and property management services



Complimented by ability to participate in pre-funded property development\*

Property investment by principally focusing on completed income producing properties

### **De-risked Investment Strategy**



#### CURRENCY RISK

Prioritisation of assets with USD or USD/Euro denominated leases

#### TENANCY RISK

Prioritisation of long-term leases with blue chip multinational tenants

#### REPATRIATION RISK

Robust relations with the Central Bank, hedging & monitoring policies

#### COUNTRY RISK

Target stable jurisdictions that satisfy our key investment criteria<sup>1</sup>

#### OPERATIONAL RISK

Reputable experienced in-country partners and property managers

#### OVEREXPOSURE RISK

Defined diversification strategy in place<sup>2</sup>

#### POLITICAL RISK

Comprehensive Political Risk Insurance (PRI) cover in place

#### Notes:

2 – i.e. target not more than 25% of the GAV Group in any single investment; target not more than 25% of the GAV of the Group in any single country

designed to perform



<sup>1 –</sup> i.e. stable governance/political maturity, strong USD/FDI inflows, USD-based economies, high growth rates, acceptable sovereign ratings and outlook by ratings agencies, solid economic fundamentals, clear tax regime

### **Premium Listing & Redomiciliation to Guernsey**

Grit is a proudly African, now Premium LSE-Listed and UK-domiciled Company, headquartered in Mauritius

### **Premium Listing on LSE**

Redomiciliation to Guernsey

Represents the highest listing standards and places Grit amongst some of the world's leading companies in the UK

Pathway created for inclusion in the FTSE indices; potential improvement of

liquidity in shares (see below

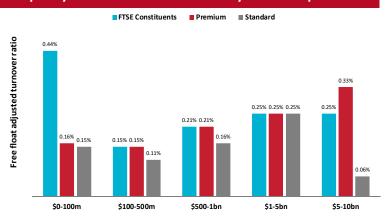




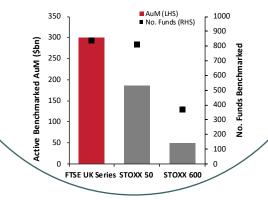
Migration of corporate seat of listed entity (GREIG¹) only; operations, staff, physical head office, tax residency and domicile of OpCo (GSL²) remain in Mauritius

Company's Depositary Interest facility on the LSE collapsed in favour of electronic settlement via CREST; Grit's primary listing on SEM- converted to a Secondary Listing

#### Liquidity across LSE's Main Market by market cap band



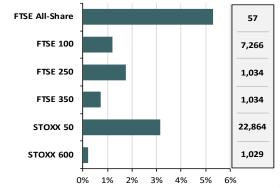
#### AuM of active open-ended funds benchmarked to indices



#### 1. Grit Real Estate Income Group Limited – Grit's corporate listed entity (TopCo) domiciled in Guernsey

2. Grit Services Limited – Grit's operational entity (OpCo) domiciled and tax resident in Mauritius

#### Est. tracking demand by index & min. market cap for inclusion (\$m)

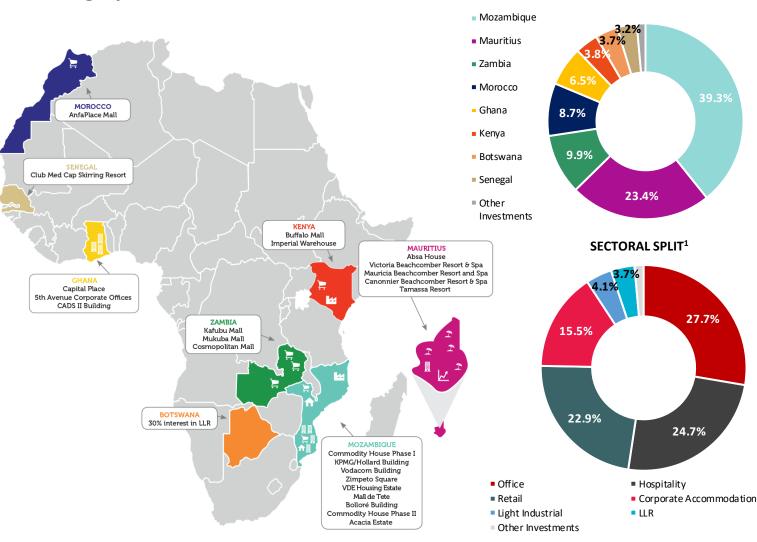


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### **Grit at a glance**

### **Geographic & sectoral diversification**



#### FINANCIAL HIGHLIGHTS#

46.5% PROPERTY LTV

5.8% WACD

#### **PORTFOLIO HIGHLIGHTS**#

US\$849.2m assets<sup>2</sup>

88.7%

Multinational tenants

93.0% income hard currency

92.0% EPRA Occupancy

5.2 years WALE (by Income)

2.9% weighted average lease escalation p.a. (by Income)

GEOGRAPHIC SPLIT<sup>1</sup>

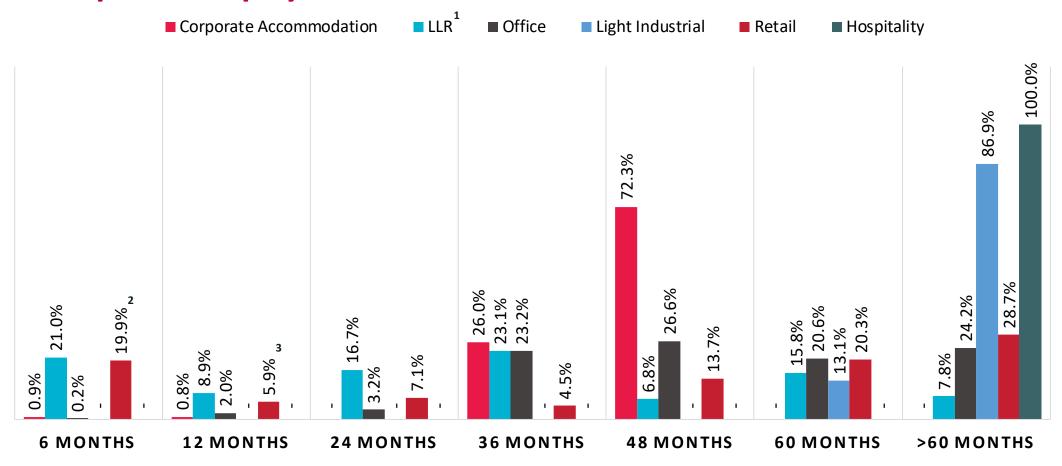


<sup>#</sup> as at 31 December 2020

<sup>&</sup>lt;sup>1</sup> split by Asset Value, Grit economic interest

<sup>&</sup>lt;sup>2</sup> total income-producing assets

### **Income profile expiry**



#### Notes:

- 1. Cosmopolitan Mall celebrates its 5<sup>th</sup> anniversary resulting in all original leases terminating simultaneously on 28 February 2021. Numerous agreements have already been pre-empted, however remaining leases totaling 27% remain under negotiation for renewal.
- 2. Anfa International Retail Morocco expires in June 2021, renewals are currently being concluded for up to 9 year lease terms.



<sup>&</sup>lt;sup>1</sup> Primarily driven by industrial sector (70%)

<sup>&</sup>lt;sup>2</sup> 6 months income expiry – 19.9% Retail:

<sup>&</sup>lt;sup>3</sup> 5.9% of Retail expiring in the next 12 months mainly in the fashion industry

### Top 15 Tenants (as at 31 December 2020)

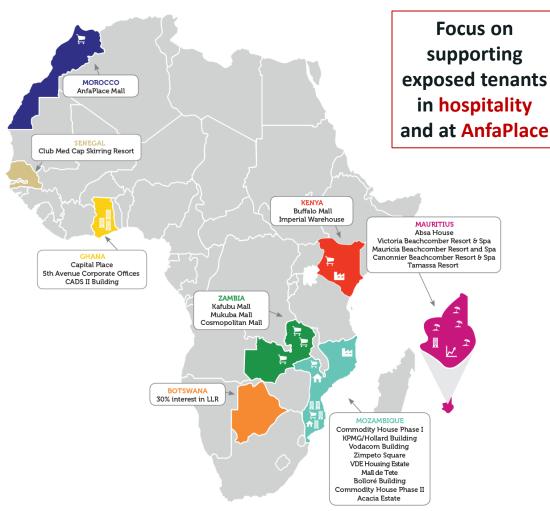
### Majority of portfolio income generated from strength of multinational tenancies

| Rank  | Tenant                           | Industry                     | Income<br>(% of Group Total) | Tenant Grading | Lease<br>Covenant | Lease<br>Currency |
|-------|----------------------------------|------------------------------|------------------------------|----------------|-------------------|-------------------|
| 1     | BEACHCOMBER                      | Hospitality                  | 11.8%                        | OTHER GLOBAL   | Triple Net        | EUR               |
| 2     | TOTAL                            | Mining and Natural Resources | 9.9%                         | FORBES         | Gross             | USD               |
| 3     | VALE                             | Mining and Natural Resources | 9.8%                         | FORBES         | Gross             | USD               |
| 4     | VODACOM                          | Communications               | 6.7%                         | FORBES         | Triple Net        | USD               |
| 5     | TAMASSA RESORT BEL OMBRE         | Hospitality                  | 5.9%                         | OTHER GLOBAL   | Triple Net        | EUR               |
| 6     | US EMBASSY                       | Consular                     | 5.1%                         | OTHER GLOBAL   | Gross             | USD               |
| 7     | SHOPRITE                         | Retail                       | 3.6%                         | FORBES         | Gross             | USD               |
| 8     | TULLOW OIL                       | Mining and Natural Resources | 2.8%                         | OTHER GLOBAL   | Triple Net        | USD               |
| 9     | IMPERIAL HEALTH SCIENCES         | Logistics                    | 2.7%                         | PAN AFRICAN    | Triple Net        | USD               |
| 10    | EXXON                            | Mining and Natural Resources | 2.6%                         | FORBES         | Gross             | USD               |
| 11    | CLUB MED CAP SKIRRING            | Hospitality                  | 2.6%                         | OTHER GLOBAL   | Triple Net        | EUR               |
| 12    | INTERNATIONAL RETAIL MOROCCO     | Retail                       | 2.2%                         | OTHER GLOBAL   | Gross             | MAD               |
| 13    | GHANA COMMUNITY NETWORK SERVICES | Communications               | 1.8%                         | OTHER GLOBAL   | Gross             | USD               |
| 14    | GAME                             | Retail                       | 1.6%                         | FORBES         | Gross             | USD               |
| 15    | ABSA BANK                        | Finance and Banking          | 1.5%                         | Other Global   | Gross             | MUR               |
| Total |                                  |                              | 70.7%                        |                |                   |                   |

<sup>1.</sup> Ranked by income

### **Continuing COVID-19 Impact on Grit's Real Estate Sectors**

Resilient portfolio performing well, with >90% of contracted revenue value collected in July-December 2020



#### Corp. Accommodation, Industrial, Office and Other investments

- Collectively 52.4%¹ of Grit's property assets (30 Dec 2020)
- Continue to remain largely unaffected to date

### Hospitality sector (Mauritius, Senegal)

- 25%¹ of Grit's total NAV (30 December 2020)
- Club Med rental deferrals have been recovered
- Mauritian operators have resumed part payments (expected to improve upon MIC disbursements and opening of Mauritian borders)

#### Retail sector (Morocco, Zambia, Mozambique, Kenya)

- 23%¹ of Grit's total NAV (30 December 2020)
- Anfa Place experiencing highest increase in vacancies following H&M exit. Travel restrictions impacting fit-out, due diligence and new lease signature processes
- Rising vacancy trend across the rest of portfolio, Mall de Tete,
   Buffalo Mall and Zimpeto Square up from prior period,
   however on Group basis are not material cost of vacancy

Notes:

1. By Grit Economic Interest



### **COVID-19 Impact on Rental Collections**

Rental collection impacts improving through to December 2020 (>90%)

|   | Office | Retail  | Corp.<br>Accomm | Hospitality | Light<br>Industrial | Total July to<br>Dec 2020 | Total Mar to<br>Jun 2020 |
|---|--------|---------|-----------------|-------------|---------------------|---------------------------|--------------------------|
| Contracted Rent                               | 100%   | 100%    | 100%            | 100%        | 100%                | 100%                      | 100%                     |
| Rent deferrals                                | 0%     | (0.5%)  | 0%              | (13.8%)     | 0%                  | (2.9%)                    | (14.4%)                  |
| Rent Concessions                              | 0%     | (14.4%) | 0%              | 0%          | 0%                  | (4.4%)                    | (8.7%)                   |
| Expected collection rate                      | 100%   | 85.1%   | 100%            | 86.2%       | 100%                | 92.7%                     | 76.9%                    |
| Collections (% of contracted rent)            | 101.2% | 84.1%   | 98.7%           | 80.2%       | 101.5%              | 91.4%                     | 86.0%                    |
| Movement in debtors balances                  | (1.2%) | 1%      | 1.3%            | 6%          | (1.5%)              | 1.3%                      | (9.1%)                   |
| (incl. prior period rent deferral recoveries) |        |         |                 |             |                     |                           |                          |

- **c.4.4%** short term rental concessions granted, mostly in retail. Although collection rates in retail have improved, these are now off significantly lower contracted amounts for all leases renewed in the period
- c.2.9% short term payment deferrals agreed (mostly hospitality). Mauritius COVID landlord act legislating a 6-month rent deferral became chargeable once again from September 2020 and collectible over the-18 month period to Dec 2021
- Debtors balance movements include arrears collections and rental prepayments



### **Cumulative 12-month valuation movement to 31 December 2020**

### **COVID-19 valuation impacts have moderated**

|                    | Fair value move to<br>30 June 2020 | Fair value move<br>June'20 to Dec'20 | BALANCE<br>31 DEC 2020 |
|--------------------|------------------------------------|--------------------------------------|------------------------|
|                    |                                    | USD'000                              | USD'000                |
| Office             | (300)                              | 3,769                                | 203,449                |
| Retail             | (36,300)                           | (14,847)                             | 210,091                |
| Hospitality        | (5,400)                            | 2,999                                | 181,509                |
| Light Industrial   | (900)                              | 1,266                                | 33,039                 |
| Corp Accommodation | (2,100)                            | 118                                  | 138,980                |
| LLR                | 0                                  | 232                                  | 27,345                 |
| GREA               | 0                                  | 135                                  | 7,479                  |
| TOTAL*             | (45,000)                           | (6,329)                              | 801,893                |

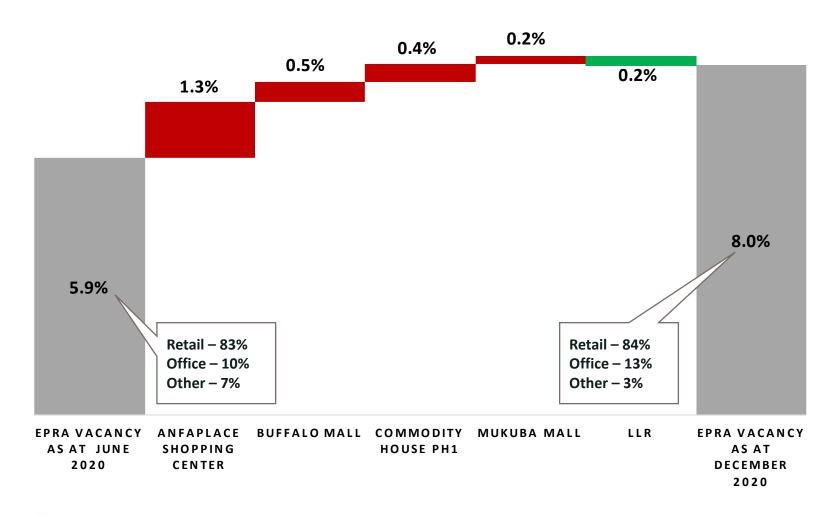
- Uptick experienced in valuations across office, hospitality, light industrial, corporate accommodation and LLR lease escalation and stabilization in discount rates
- Downward valuation trend evident in retail sector on rising vacancy and downward adjustment to lease rates
- Hospitality sector valuation experienced upward moves in the EUR exchange rate and additionally a positive movement on Club Med removal of hardship clause

<sup>\*</sup>Total of fair value gains of properties including associates and joint ventures, excluding fair value adjustment from contractual receipts from vendors



### **EPRA** vacancy contribution by property

c.2% EPRA vacancy increase in six months to 31 December 2020 primarily driven by Retail



#### Anfa Place Shopping Centre

Exit of H&M and delays in tenant take-up primarily driven by COVID-19 lockdowns. c.3,000m<sup>2</sup> committed for take-up by 2021 Q3, reducing the GLA vacancy to the expected c.20%.

#### Buffalo Mall

Early exit of Tusky's Supermarket (3,861m²) due to business liquidation, resulting in 68% mall vacancy. Positive negotiations in progress with 2 replacement major retailers.

#### · Commodity Phase 1

Strategic vacancy of Mitsui and Schlumberger (649m²) to accommodate Total additional space. Lease commenced effective 1 January 2021.

#### LLR

Positive Leasing activity over the period

#### Mukuba Mall

Increased Vacancies from fashion retailers and smaller restaurants. Expected to be filled after Covid restrictions have been lifted





### **Retail sector update**

Exit of predominantly fashion retailers in favour of stronger international food and services operators



### **MOROCCO – ANFAPLACE MALL (ENCLOSED)**

- AnfaPlace Mall monthly cost of vacancy c.US\$283k
- Attributed to exit of H&M and Swatch (1945m²)
- Increased take up of storage units, 4-in-1 street retail lease concluded during the period



- ZAMBIA KAFUBU, MUKUBA, COSMO MALL
  - c.US\$22k; c.US\$3k andc.US\$28k respectivelyIn talks with majorinternational Turkish fashior

monthly cost of vacancy

Mukuba, Kafubu and Cosmo

 In talks with major international Turkish fashion retailer to take up space in Mukuba Mall





- Zimpeto Square and Mall de Tete monthly cost of vacancy c.US\$22k & c.US\$48k respectively
- In talks with SA Healthcare operator to take up vacant space at both malls



- Buffalo Mall monthly cost of vacancy c.US\$3.5k
- Attributed to exit of local supermarket anchor (Tuskys)
- Advanced discussions with Carrefour to take up supermarket anchor space

Note: Monthly cost of vacancy calculated on a year-to-date basis



### **COVID-19 impact: Hospitality sector**

Rent payments materially resuming in September 2020, looking to 2021 for consistent collection rates



### MAURITIUS HOSPITALITY PORTFOLIO (BEACHCOMBER & LUX)

- All hotels operational Tamassa and Canonnier open for domestic use, Mauricia and Victoria being used as designated quarantine facilities.
- NMH Group (Beachcomber)<sup>1</sup> resumed partial rental payments from 1 August 2020, while Lux resumed rental payments from September 2020. Lux was fully paid up<sup>2</sup> as at 31 Dec 2020.







### **SENEGAL HOSPITALITY ASSET (CLUB MED)**

- Rental deferral with Club Med fully paid up as at 31 December 2020.
- Revised development programme agreed by parties with EUR2M deployed at the end of 2020, and EUR5M spend allocated for 2021, facilitating targeted re-opening in Q4 2021.
- Hardship clause removed, now minimum 50% rental payment agreed until resort reopening
- Phase II development programme starting Q1 2021, targeted for completion in Q4 2022.

<sup>&</sup>lt;sup>2</sup> Save for 3 month COVID-19 rebate due by 31 December 2021. This outstanding rental payment amount will be predominately collected through to December 21 designed to perform

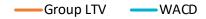


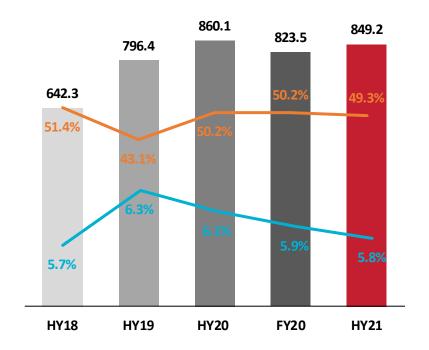
Notes

<sup>&</sup>lt;sup>1</sup> NMH accounts for 11.8% of the Group's attributable contracted rental revenue

### **Key financial metrics**

Income producing assets (\$m), Group LTV (%), WACD (%)

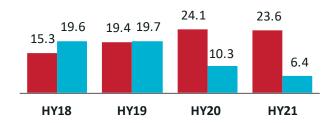




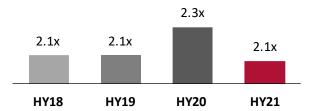
### Revenue and Net income (\$m)

Revenue

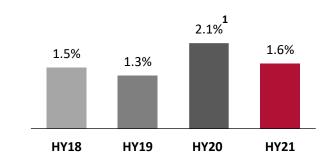
■ Total Comprehensive Income



#### Interest cover (x)

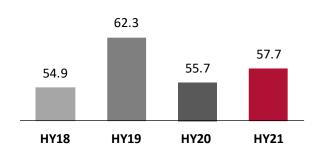


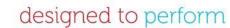
### Admin cost to asset value (%)



### 1. Impacted by one off professional costs and increased staff compliment ahead of acquisitions and premium listing

### Net EUR exposure (€m)

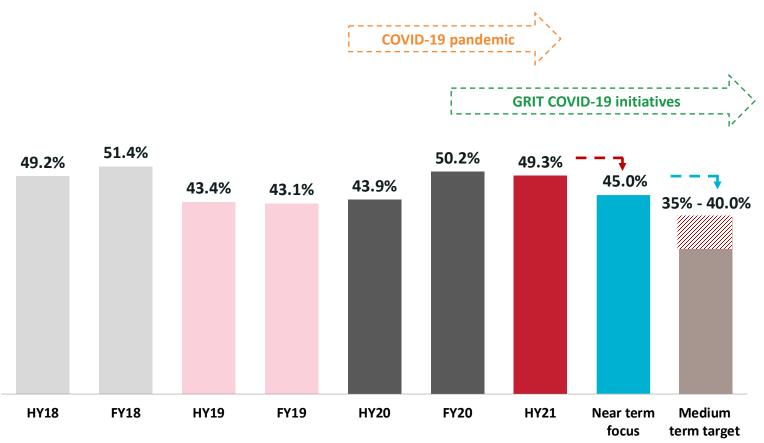






### Loan to value ("LTV")

Deleveraging and strengthening of the balance sheet is a strategic imperative in the medium term

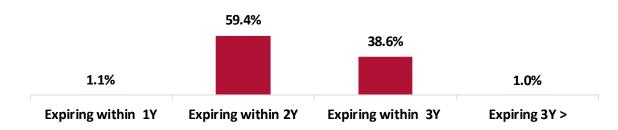


Initiatives under consideration to achieve LTV target in the near and medium term:

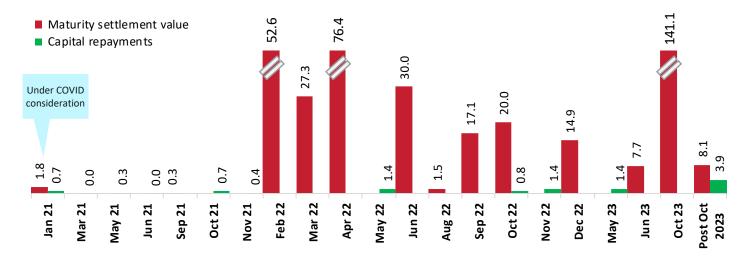
| Initiatives                        | Potential LTV impact |
|------------------------------------|----------------------|
| Asset Recycling/ Debt<br>Repayment | 1.0% - 2.3%          |
| Equity Pref notes                  | 1.5% - 3.0%          |
| Accretive asset acquisitions       | 0.5% - 2%            |
| Valuation recovery                 | TBC                  |

### **Debt Financing Update – December 2020**

### % DEBT EXPIRY PROFILE (excl. associates)



### **DEBT EXPIRY PROFILE (EXCL. ASSOCIATES) (US\$m)**

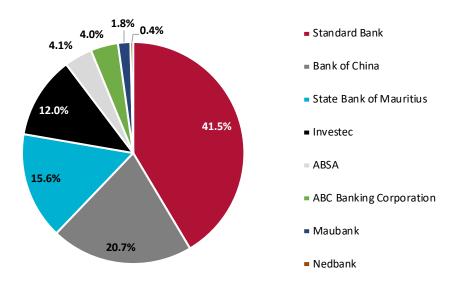


#### Debt expiry of Associates facilities within the next 24 months (not included above)

- Beachcomber hotels facility c.\$58.3m expires in Dec 21
- LLR facility of c.\$19.8m expires in Mar 23

- Tullow Cads (ABSA) facility of \$15m expires in Nov 23
- Buffalo Mall facility of c.\$4.5m expires in Sept 2031

### **MULTI BANK STRATEGY**



#### **DEBT MATURITY**

**2.0** years

(June 20: 2.4 years)





### **Pipeline Developments being progressed**

Funding either secured through asset recycling initiatives or through DFI funding

ST. HELENE CLINIC (38.35%)



|         | Target<br>Completion<br>Date: |  |
|---------|-------------------------------|--|
| 7 10 10 | Location:                     |  |
|         | Sector:                       |  |

| Completion Date: | Q3 2022                | Size (GLA):            | 6,087m²  | Property Yield:        | 10.5%                                    |
|------------------|------------------------|------------------------|----------|------------------------|--|
| Location:        | Curepipe,<br>Mauritius | Transaction<br>Value:* | US\$7.3m | Avg Annual Escalation: | European Harmonised<br>CPI, min. of 2.0% |
| Cooker           | I I o alth agus        | MALE.                  | 15       | Anchor Tenant lease    | PDL (Artemis), 15 years;                 |

**WALE:** 

**COROMANDEL HOSPITAL** (38.35%)



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| Target Closing<br>Date: | Q4 2022                  | Size (GLA):            | 10,080m²  | Property Yield:           | 10.5%  |
|-------------------------|--------------------------|------------------------|-----------|---------------------------|--|
| Location:               | Coromandel,<br>Mauritius | Transaction<br>Value:* | US\$12.2m | Avg Annual Escalation:    | European Harmonised<br>CPI, min. of 2.0%           |
| Sector:                 | Healthcare               | WALE:                  | 15 years  | Anchor Tenant lease terms | PDL (Artemis), 15 years;<br>Triple Net, EUR-linked |

15 years

terms

**ORBIT AFRICA** (PHASE 1 & 2)



| Target Closing Date: | Q2 2021                     | Size (GLA):         | Ph 1 - 29,243m <sup>2</sup><br>Ph 2 – 14,741m <sup>2</sup> | Property Yield:           | Ph 1 – 10.12%<br>Ph 2 – 9.91%                                      |
|----------------------|-----------------------------|---------------------|--|---------------------------|--|
| Location:            | Mlolongo,<br>Nairobi, Kenya | Transaction Value:* | Ph 1 - \$30.8m<br>Ph 2 - \$14.6m                           | Avg Annual Escalation:    | Ph 1 - 2.0%<br>Ph 2 – 2.0%   |
| Sector:              | Industrial                  | WALE:               | Ph 1 - 25 years<br>Ph 2 – c.23<br>years                    | Anchor Tenant lease terms | Orbit Products Africa;<br>25 years; Triple Net<br>Lease; USD lease |

<sup>\*</sup>Indicative estimates only of Grit share of acquisition/development value using currently available indicative valuations and should not be relied upon as a forecast designed to perform

Healthcare



Triple Net, EUR-linked

### **Announced Redevelopments underway**

Significant redevelopment activity to complement existing asset acquisitions

| Bolloré        | Target Closing Date: | Q4 2021              | Size (GLA):            | 7,324m²   | Property Yield:           | 8.00%  |
|----------------|----------------------|----------------------|------------------------|-----------|---------------------------|--|
| Warehouse      | Location:            | Pemba,<br>Mozambique | Transaction<br>Value:* | US\$7.6m  | Avg Annual Escalation:    | US CPI + 1.5%                                    |
| (Redevelopment | Sector:              | Light Industrial     | WALE:                  | 5.0 years | Anchor Tenant lease terms | Bollore Transport and<br>Logistics, 5 years, USD |

| Club Med Cap      |
|-------------------|
| Skirring (Phase 1 |
| Redevelopment)    |
|                   |



| Target Closing Date: | Q4 2021     | Size (GLA):         | 326 keys | Property Yield:           | 7.88%                                  |
|----------------------|-------------|---------------------|----------|---------------------------|--|
| Location:            | Senegal     | Transaction Value:* | US\$5m   | Avg Annual Escalation:    | 1.5%                                   |
| Sector:              | Hospitality | WALE:               | 12 years | Anchor Tenant lease terms | Club Med; 12 year;<br>Triple Net; Euro |



<sup>\*</sup> Indicative estimates only using currently available indicative valuations and should not be relied upon as a forecast

### **Attractive GREA pipeline and capital investments**

GREA's focus on US embassy corporate accommodation and data centre sectors aligned with Grit strategy

| No. | Project                               | Country    | Sector             | Ownership % | Project Start | Project End |  |  |  |  |  |  |
|-----|---------------------------------------|------------|--------------------|-------------|---------------|-------------|--|--|--|--|--|--|
|     | Secured Projects include inter alia:  |            |                    |             |               |             |  |  |  |  |  |  |
| 1   | DH1 (US Embassy)                      | Ethiopia   | Diplomatic Housing | 50%         | Q1 2019       | Q1 2021     |  |  |  |  |  |  |
| 2   | Metroplex                             | Uganda     | Retail             | 100%        | Q2 2019       | Q1 2021     |  |  |  |  |  |  |
| 3   | Rendeavour Head Office<br>(Appolonia) | Ghana      | Offices            | 100%        | Q1 2021       | Q1 2022     |  |  |  |  |  |  |
| 5   | DH3 (US Embassy)                      | Kenya      | Diplomatic Housing | 50%         | Q3 2020       | Q1 2022     |  |  |  |  |  |  |
| 6   | Bollore                               | Mozambique | Industrial         | 0%          | Q3 2020       | Q3 2021     |  |  |  |  |  |  |
|     |                                       |            | Pipeline Projects  | S           |               |             |  |  |  |  |  |  |
| 1   | DH4 (US Embassy)                      | Mali       | Diplomatic Housing | tbc         | Q4 2020       | Q2 2022     |  |  |  |  |  |  |
| 2   | Africa Data Centres                   | Nigeria    | Data Centre        | tbc         | Q4 2020       | Q1 2021     |  |  |  |  |  |  |

### Our sustainability agenda

SDG's that are significant to our business



3 GOOD



We've supported the local community in Mauritius during COVID-19 by providing protective gear, sanitizers and food packs for the needy during confinement.

5 GENDER EQUALITY



We ensure that all genders are valued in the workplace and given equal opportunities at every level of the business.

10 REDUCED INEQUALITIES



Grit employs 76% of local talent across its offices in Africa. We design customized career paths, where our talents are uplifted to an international level and networking.

12 RESPONSIBLE CONSUMPTION



We have procedures in place for the daily running of the business aiming to reduce consumption of energy, water, single-use plastic and recycling.

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### Our sustainability priorities - Ongoing efforts to reach our ESG targets

**Targets** 

**25%** Reduction by 2025 **CARBON EMISSIONS** 

**25% Improvement** by 2025 **BUILDING EFFICIENCY** 

> 40% Woman leadership positions

**GENDER EQUALITY** 

> 65% Localised

LOCAL REPRESENTATION



2019/20 Achievements

- √ 42% reduction in plastic usage at our head office in Mauritius.
- √ 67% reduction in paper usage at our head office in Mauritius.

2019/20 Achievements

- √ 37.5% rate of recycling of our total weekly waste at our head office in Mauritius.
- √ 28% reduction in water usage across our assets in Africa1
- √ 18% reduction in electricity usage across our assets in Africa<sup>1</sup>



2019/20 Achievements

- √ 42% women employed occupy managerial positions and above.
- √ 45% of overall Grit staff are women.
- √ 33% Board members are women.



2019/20 Achievements

√ 78% employees are local.





### Dividend policy guidance

USD1.50cps interim dividend proposed, reflecting recent strong rent collection trends and the Group's early progress towards its near-term LTV target of 45%

# Resumption rationale

- To protect the long-term strength of the business, the Board temporarily suspended the dividend in the second half of FY20 in response to the Covid-19 pandemic
- > As a result of encouraging early results of LTV reduction strategies and recent strong rent collections the Board has proposed a modest resumption of dividends in HY21
- Extra-ordinarily the Board envisages recommending an additional one-off quarterly dividend in 2021 dependent and measured on a pre-determined set of guiding principles

# Guiding principles

- Further progress and confidence in LTV reduction strategies
- Continued strong rent collections, specifically in the hospitality sector
- > Finalisation of the Drive in Trading guarantee restructure
- Assessment of the impacts that the second wave of Covid is having on our assets, specifically in the retail and hospitality sectors



### **Key Group Strategic Focus Areas**

Focus on managing our assets and improving balance sheet strength through strict debt collection and cost control







2. Addressing rising Vacancy rate (8.0% at 31 Dec '20)<sup>1</sup>





3. Strengthening Balance sheet and Group liquidity<sup>2</sup>



4. Resumption of Dividends in FY2021<sup>3</sup>



5. Leveraging Premium Listing and Guernsey redom<sup>4</sup>





6. Selective acquisitions and investments tied to funding initiatives<sup>5</sup>

- 1. 8.0% at 31 December 2020 (from 5.9% at 30 June 2020), largely driven by movements in retail which has been impacted by ongoing COVID-19 lockdowns
- 2. Targeting near term LTV of below 45% by way of asset recycling, debt repayments, equity preference notes, accretive acquisitions and valuation recovery
- 3. The Board expects to resume dividends in the 30 June 2021 financial year, supported by recent strong collection trends
- Positions the company favourably for potential FTSE index inclusion and sector consolidation opportunities
- 5. Funding initiatives include Capital Recycling through disposals of assets, issuance of hybrid equity instruments to DFI's and Government Support Programmes



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# Annexures



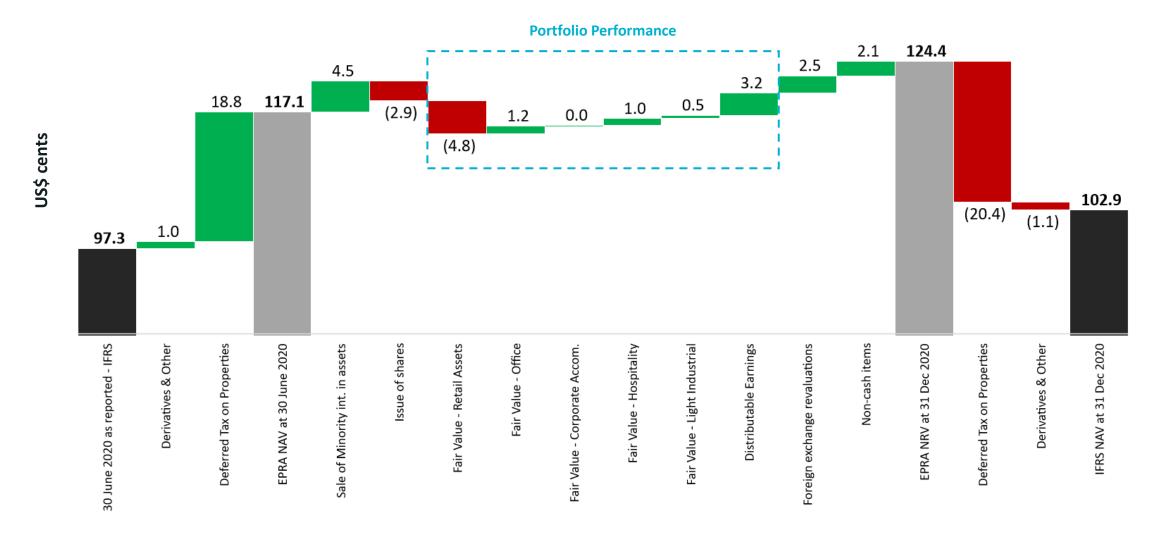
### Financial highlights (as at 31 December 2020)

Robust cost control offset revenue weakness to generate strong profit from operations and net income growth. Well positioned to rebound once COVID-19 impacts dissipate

|   | 31 Dec 2020 | 31 Dec 2019 | 12M Movement |
|---|-------------|-------------|--------------|
| Dividend per share (US\$ cps)                   | 1.50        | 5.25        | (71.4%)      |
| Gross rental income (incl. associates) (US\$ m) | 31.6        | 31.7        | (0.1%)       |
| Profit from operations (US\$ m)                 | 12.9        | 10.7        | 19.7%        |
| Adjusted EPRA earnings per share (US\$ cps)     | 3.16        | 5.67        | (44.2%)      |
| Distributable earnings                          | 3.88        | 5.48        | (29.2%)      |
| EPRA cost ratio (incl. associates) (US\$ m)     | 14.3%       | 18.6%       | (4.3ppt)     |

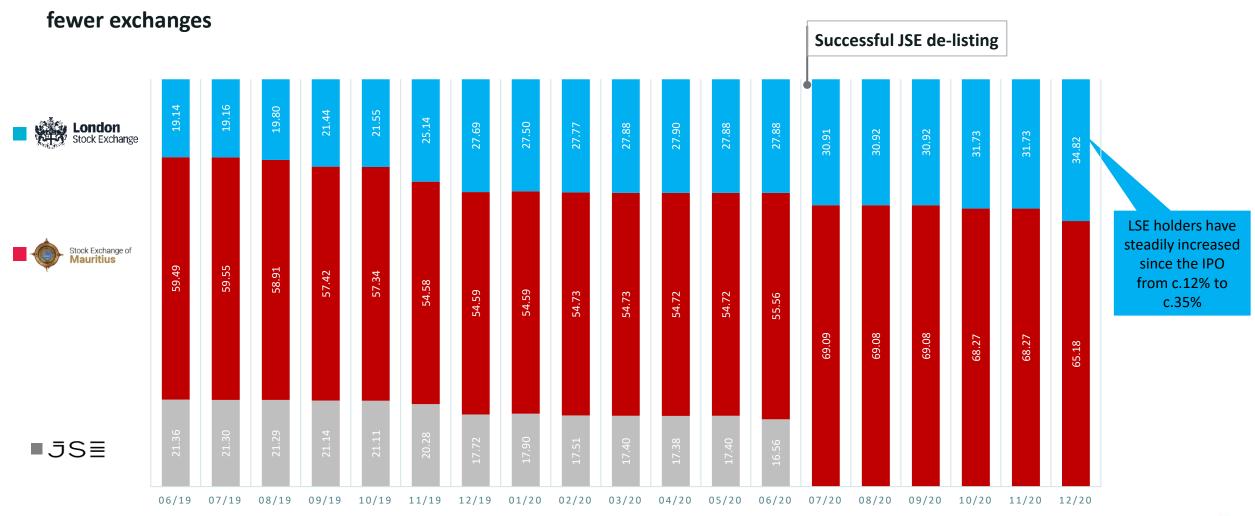
|  | 31 Dec 2020 | 30 June 2020 | 6M Movement |
|--|-------------|--------------|-------------|
| EPRA NAV per share (US\$ cps)          | 124.4       | 117.1        | 6.3%        |
| Total Income Producing Assets (US\$ m) | 849.2       | 823.5        | 3.1%        |
| Weighted average lease expiry (years)  | 5.2         | 5.0          | 0.2         |
| EPRA portfolio occupancy rate          | 92.0%       | 94.1%        | (2.1ppt)    |
| Group LTV                              | 49.3%       | 50.2%        | (0.9ppt)    |
| Property LTV                           | 46.5%       | 46.5%        | -           |

### **EPRA Net Reinstatement Value evolution – HY21**



### **Shareholder Base Evolution**

JSE shareholder contraction over time was the primary driver for JSE delisting and to concentrate liquidity through





### **Corporate Awards and Accolades**

Recognised for leadership, governance and compliance excellence



EPRA 2020 Best Practices Recommendations Compliance Bronze Award – *Grit Real Estate Income Group* 





2020 API Top Africa Real Estate CEO of the Year Award – *Bronwyn Corbett (CEO)* 





PWC (Mauritius) Corporate Reporting Awards 2020 Winner for Corporate Governance— *Grit Real Estate Income Group* 





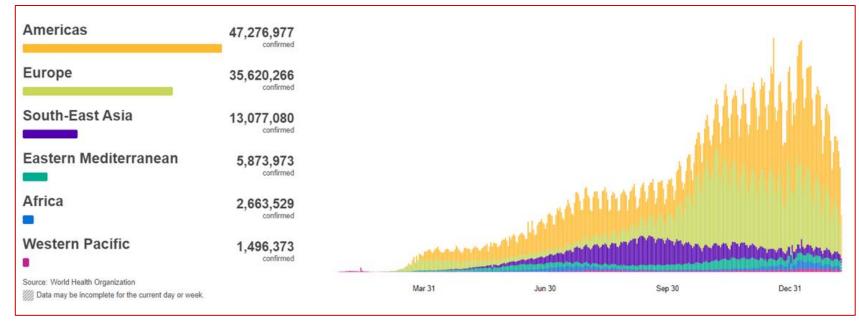
AIFA Awards Best Growing International Company – *Grit Real Estate Income Group* 





### **Coronavirus impact on Africa**

### Africa remains relatively less affected versus other territories



Source: <a href="https://covid19.who.int/">https://covid19.who.int/</a> - as at 09.02.2021





as at 26.01.2021



Source: <a href="https://news.yahoo.com/">https://news.yahoo.com/</a> - as at 28.01.2021

| Impact on Grit's Footprint Countries* |              |                  |  |  |  |  |  |  |  |  |
|---------------------------------------|--------------|------------------|--|--|--|--|--|--|--|--|
| Country                               | Total cases  | Per 1mn<br>pop'n |  |  |  |  |  |  |  |  |
| Grit's footprint                      |              |                  |  |  |  |  |  |  |  |  |
| Morocco                               | 475,355      | 12,787           |  |  |  |  |  |  |  |  |
| Kenya                                 | 101,819      | 1,869            |  |  |  |  |  |  |  |  |
| <b>G</b> hana                         | 70,768       | 2,249            |  |  |  |  |  |  |  |  |
| Zambia                                | 62,633       | 3,351            |  |  |  |  |  |  |  |  |
| ★ Senegal                             | 28,760       | 1,691            |  |  |  |  |  |  |  |  |
| Mozambique                            | 44,600       | 1,403            |  |  |  |  |  |  |  |  |
| Botswana                              | 23,503       | 9,875            |  |  |  |  |  |  |  |  |
| Mauritius                             | 584          | 459              |  |  |  |  |  |  |  |  |
| (                                     | Comparatives |                  |  |  |  |  |  |  |  |  |
| USA                                   | 27,611,403   | 83,122           |  |  |  |  |  |  |  |  |
| France                                | 3,337,048    | 51,056           |  |  |  |  |  |  |  |  |
| UK                                    | 3,945,680    | 57,938           |  |  |  |  |  |  |  |  |
| Germany                               | 2,291,441    | 27,297           |  |  |  |  |  |  |  |  |
| South Africa                          | 1,476,135    | 24,701           |  |  |  |  |  |  |  |  |

\*as at 8 February 2021, per https://www.worldometers.info/coronavirus/

### Vaccine deployment in Africa



90
MILLION DOSES

#### February 2021

90 million doses ordered for African countries – this will vaccinate 3% of the African population.

600
MILLION DOSES

#### H<sub>2</sub> of 2021

To be distributed in second half of 2021 – this will vaccinate 20% of the African population.

670

#### 2021 & 2022

Secured by the African Union for deployment in 2021 % 2022 – this will vaccinate over 20% of the African population.

320k

#### February 2021

Additional doses secured for South Africa, Cabo Verde, Rwanda and Tunisia for deployment in February 2021.



#### 2021

African Export Bank to provide advance procurement commitment of US\$20 million for funding of vaccines.



Mauritius

**100**k

#### January 2021

100,000 doses deployed in Mauritius to front liners such as doctors, nurses, police, airport and customs staff.

**200**k

#### **March 2021**

200,000 doses arriving in March 2021

240k

#### H1 of 2021

T240,000 additional doses have been ordered from COVAX through the WHO initiative.

60%

#### 2021

60% of the Mauritian population will be vaccinated before the end of 2021.

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### Portfolio Key Metrics – Geographic (as at 31 December 2020)

| % Attributable to GRIT   | Morocco | Mozambique | Ghana   | Mauritius | Kenya   | Zambia  | Botswana<br>(LLR) <sup>5</sup> | Senegal | Other<br>Investments <sup>6</sup> | Total   |
|--|---------|------------|---------|-----------|---------|---------|--------------------------------|---------|-----------------------------------|---------|
| Number of Properties/Investments                                       | 1       | 9          | 3       | 5         | 2       | 3       | 26                             | 1       | 4                                 | 54      |
| Grit attributed Asset Value <sup>1</sup>                               | 93,678  | 313,903    | 47,766  | 171,864   | 27,864  | 85,119  | 27,345                         | 23,862  | 10,479                            | 801,881 |
| Weighted Average Property Cap rate                                     | 8.3%    | 8.2%       | 8.0%    | 7.5%      | 8.3%    | 8.3%    | 11.0%                          | 8.3%    | -                                 | 8.1%    |
| Wale by Income % Owned   | 4.8     | 4.0        | 3.0     | 9.1       | 6.1     | 3.0     | 2.5                            | 11.9    | -                                 | 5.2     |
| Weighted Average Lease Escalations (Income) % Owned                    | 3.3%    | 3.5%       | 2.2%    | 0.7%      | 4.3%    | 3.7%    | 6.7%                           | 0.0%    | -                                 | 2.9%    |
| Grit attributed Weighted Avg US\$ Rental per m2 per month <sup>2</sup> | \$27.50 | \$24.96    | \$37.43 | \$14.34   | \$10.83 | \$12.04 | \$4.41                         | \$8.18  | -                                 | \$16.40 |
| Full GLA   | 31,588  | 88,880     | 17,603  | 120,043   | 19,410  | 65,535  | 185,604                        | 16,462  | -                                 | 545,125 |
| Grit attributed GLA  | 31,588  | 88,880     | 11,337  | 69,907    | 16,556  | 46,886  | 55,681                         | 16,462  | -                                 | 337,296 |
| EPRA Operating Cost to Income Ratio <sup>3</sup>                       | 54.9%   | 13.7%      | 12.4%   | 0.8%      | 5.3%    | 16.4%   | 8.9%                           | 0.0%    | -                                 | 14.3%   |
| EPRA Vacancies <sup>4</sup>  | 27.3%   | 5.3%       | 7.5%    | 0.0%      | 13.4%   | 9.6%    | 5.0%                           | 0.0%    | -                                 | 8.0%    |
| Weighted average cost of property debt (%)                             | 7.4%    | 7.0%       | 6.1%    | 4.2%      | 5.9%    | 4.7%    | 7.0%                           | 4.9%    | -                                 | 6.0%    |
| Debt to property value <sup>7</sup> (%)                                | 51.9%   | 44.6%      | 40.9%   | 44.1%     | 38.7%   | 62.6%   | 21.7%                          | 32.9%   | -                                 | 46.5%   |

- 1. Value as at 31 December 2020 at Grit proportionate ownership. Portfolio value includes land values for Imperial Ph2 and Buffalo Mall Ph2.
- 2. Weighted by contractual income
- 3. Based on EPRA cost to income ratio calculation methodology
- 4. Vacancy is measured as a percentage of Total Estimated Rental Value, excludes those units under rental guarantee
- 5. LLR reflected separately to enable comparable analysis of portfolio against prior reporting period, including 4 new acquisitions during the period
- 6. Includes land owned by Grit (Imperial Ph 2) and associate properties owned by our development associate Gateway Real Estate Africa
- 7. Excluding corporate facilities



### Portfolio Key Metrics – Sectoral (as at 31 December 2020)

| % Attributable to GRIT   | Corporate<br>Accommodation | Hospitality | Light Industrial | Office  | Retail  | LLR     | Other<br>Investments6 | Total   |
|--|----------------------------|-------------|------------------|---------|---------|---------|-----------------------|---------|
| Number of Properties/Investments                                       | 2                          | 5           | 2                | 8       | 7       | 26      | 4                     | 54      |
| Grit attributed Asset Value <sup>1</sup>                               | 138,979                    | 181,497     | 30,039           | 203,449 | 210,092 | 27,345  | 10,479                | 801,881 |
| Weighted Average Property Cap rate                                     | 8.4%                       | 7.5%        | 8.1%             | 7.9%    | 8.4%    | 11.0%   | -                     | 8.1%    |
| Wale by Income % Owned   | 3.2                        | 9.7         | 6.3              | 4.4     | 4.0     | 2.5     | -                     | 5.2     |
| Weighted Average Lease Escalations (Income) % Owned                    | 3.4%                       | 0.4%        | 3.8%             | 3.3%    | 3.5%    | 6.7%    | -                     | 2.9%    |
| Grit attributed Weighted Avg US\$ Rental per m2 per month <sup>2</sup> | \$22.79                    | \$13.39     | \$9.83           | \$31.34 | \$16.83 | \$4.41  | -                     | \$16.40 |
| Full GLA   | 43,955                     | 128,239     | 16,213           | 52,277  | 118,838 | 185,604 | -                     | 545,125 |
| Grit attributed GLA  | 43,955                     | 78,103      | 16,213           | 46,010  | 97,335  | 55,681  | -                     | 337,296 |
| EPRA Operating Cost to Income Ratio <sup>3</sup>                       | 15.7%                      | -           | 4.1%             | 10.3%   | 31.7%   | 8.9%    | -                     | 14.3%   |
| EPRA Vacancies <sup>4</sup>  | -                          | -           | -                | 4.5%    | 22.8%   | 5.0%    | -                     | 8.0%    |
| Weighted average cost of property debt (%)                             | 7.0%                       | 4.2%        | 4.9%             | 6.6%    | 5.9%    | 7.0%    | -                     | 6.0%    |
| Debt to property value <sup>7</sup> (%)                                | 32.8%                      | 41.9%       | 25.7%            | 54.1%   | 55.2%   | 26.3%   | -                     | 46.5%   |

- 1. Value as at 30 Value as at 31 December 2020 at Grit proportionate ownership. Portfolio value includes land values for Imperial Ph2 and Buffalo Mall Ph2.
- 2. Weighted by contractual income
- 3. Based on EPRA cost to income ratio calculation methodology
- 4. Vacancy is measured as a percentage of Total Estimated Rental Value, excludes those units under rental guarantee
- 5. LLR reflected separately to enable comparable analysis of portfolio against prior reporting period, including 4 new acquisitions during the period
- 6. Includes land owned by Grit (Imperial Ph 2) and associate properties owned by our development associate Gateway Real Estate Africa designed to perform
- 7. Excluding corporate facilities



### EPRA key performance metrics (as at 31 December 2020)

| % Attributable to GRIT | GLA (m²) | EPRA NIY | IFRS NIY | EPRA TOPPED-UP NIY | EPRA VACANCY RATE | EPRA COST RATIOS (incl. direct vacancy) | EPRA COST RATIOS (excl. direct vacancy) |
|------------------------|----------|----------|----------|--------------------|-------------------|---|---|
| Mozambique             | 88,880   | 7.0%     | 7.2%     | 7.6%               | 5.3%              | 14.3%                                   | 13.7%                                   |
| Mauritius              | 69,907   | 6.4%     | 6.7%     | 6.4%               | 0.0%              | 0.8%                                    | 0.8%                                    |
| Kenya                  | 16,556   | 7.1%     | 6.2%     | 7.1%               | 13.4%             | 8.6%                                    | 5.3%                                    |
| Ghana                  | 11,337   | 8.1%     | 8.2%     | 8.1%               | 7.5%              | 13.3%                                   | 12.4%                                   |
| Zambia                 | 46,886   | 6.6%     | 7.0%     | 6.6%               | 9.6%              | 17.2%                                   | 16.4%                                   |
| Morocco                | 31,588   | 1.6%     | 1.5%     | 5.2%               | 27.3%             | 67.8%                                   | 54.9%                                   |
| Botswana               | 55,681   | 8.9%     | 8.6%     | 8.9%               | 5.0%              | 9.4%                                    | 8.9%                                    |
| Senegal                | 16,462   | 6.6%     | 6.7%     | 6.6%               | -                 | -                                       | -                                       |
| Total                  | 337,296  | 6.3%     | 6.4%     | 7.0%               | 8.0%              | 16.0%                                   | 14.3%                                   |

| % Attributable to GRIT         | GLA (m²) | EPRA NIY | IFRS NIY | EPRA TOPPED-UP NIY | EPRA VACANCY RATE | EPRA COST RATIOS (incl. direct vacancy) | EPRA COST RATIOS (excl. direct vacancy) |
|--------------------------------|----------|----------|----------|--------------------|-------------------|---|---|
| Office                         | 46,010   | 7.4%     | 7.6%     | 7.4%               | 4.5%              | 10.7%                                   | 10.3%                                   |
| Retail                         | 97,335   | 4.3%     | 4.2%     | 6.0%               | 22.8%             | 38.0%                                   | 31.7%                                   |
| Light Industrial               | 16,213   | 6.0%     | 6.2%     | 6.0%               | 0.0%              | 4.1%                                    | 4.1%                                    |
| <b>Corporate Accommodation</b> | 43,955   | 7.3%     | 7.4%     | 8.4%               | 0.0%              | 15.7%                                   | 15.7%                                   |
| LLR                            | 55,681   | 8.9%     | 8.6%     | 8.9%               | 5.0%              | 9.4%                                    | 8.9%                                    |
| Hospitality                    | 78,103   | 6.4%     | 6.7%     | 6.4%               |                   | -                                       | -                                       |
| Total                          | 337,296  | 6.3%     | 6.4%     | 7.0%               | 8.0%              | 16.0%                                   | 14.3%                                   |





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# Thank You

### **Grit Real Estate Income Group**

Reg. No. C128881

3rd floor, La Croisette Shopping Centre, Grand Baie 30517, Mauritius Level 5, Alexander House, 35 Cybercity Ebene 72201, Mauritius

**T** +230 269 7090 **E** <u>ir@grit.group</u>

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